Audit & Finance Committee Meeting

November 9, 2020

Staff Report

- In process to set up a new bank account to support an Escrow Agreement between PG&E and PCE at the direction of the CPUC
 - Related to Financial Security Requirement required by CPUC
 - \$100,000 currently deposited at the CPUC
 - To be replaced by escrow account/agreement for \$147,000 with PG&E

FY2020-2021, Q1 Financial Review Ending September 30, 2020

Financial Statement vs. Budget – Quarter and YTD

	Quarter 1	Lending Septem	nber 2020			
		Current Quarter			Year-to-date	
	Actual	Budget	Var Fav/(Unf)	Actual	Budget	Var Fav/(Unf)
OPERATING REVENUES						
Electricity Sales, net	74,403,172	68,767,589	5,635,583	74,403,172	68,767,589	5,635,583
Green electricity premium	680,688	525,869	154,819	680,688	525,869	154,819
Total Operating Revenues	75,083,861	69,293,458	5,790,402	75,083,861	69,293,458	5,790,402
OPERATING EXPENSES						
Cost of energy	66,741,390	55,321,854	(11,419,536)	66,741,390	55,321,854	(11,419,536)
Staff compensation	1,355,978	1,384,097	28,119	1,355,978	1,384,097	28,119
Data Manager	845,320	855,000	9,680	845,320	855,000	9,680
Service Fees - PG&E	313,356	315,000	1,644	313,356	315,000	1,644
Consultants & Professional Services	840,662	862,510	21,848	840,662	862,510	21,848
Legal	374,211	432,600	58,389	374,211	432,600	58,389
Communications and Noticing	222,819	1,376,535	1,153,716	222,819	1,376,535	1,153,716
General and Administrative	391,876	461,340	69,464	391,876	461,340	69,464
Community Energy Programs	303,255	762,749	459,494	303,255	762,749	459,494
Depreciation	24,327	29,929	5,602	24,327	29,929	5,602
Total Operating Expenses	71,413,193	61,801,614	(9,611,579)	71,413,193	61,801,614	(9,611,579)
Operating Income (Loss)	3,670,668	7,491,845	(3,821,177)	3,670,668	7,491,845	(3,821,177)
NON-OPERATING REVENUES (EXP.)						
Total Nonoperating Income/(Expense)	273,526	352,000	(78,474)	273,526	352,000	(78,474)
CHANGE IN NET POSITION	3,944,194	7,843,845	(3,899,651)	3,944,194	7,843,845	(3,899,651)
CHANGE IN NET POSITION						
Net Position at the beginning of period	189,071,732	195,458,248	(6,386,517)	189,071,732	195,458,248	(6,386,517)
Change in Net Position	3,944,194	7,843,845	(3,899,651)	3,944,194	7,843,845	(3,899,651)
Net Position at the end of period	193,015,925	203,302,093	(10,286,168)	193,015,925	203,302,093	(10,286,168)

Quarterly Results:

- Revenues were \$5.8 million above Budget – Commercial revenues were below Budget but were more than offset by significantly higher Residential revenues
- Expenses were \$9.6 million above Budget as a result of energy costs related to Summer heat waves
- Change in Net Position was \$3.9 million positive \$3.9 million, although \$3.9 million worse than Budget
- Ending Net Position was \$10.3 million <u>below</u> Budget due to a lower actual starting balance than planned

Revenue – Quarterly Trend

Revenue by Quarter as of

September-20

Quarter	Revenue Comparison vs Budget					
Quarter	Actual	Budget	Var Fav/(Unf)			
Q1-FY2019/20	85.3	82.3	3.1			
Q2-FY2019/20	70.4	65.2	5.1			
Q3-FY2019/20	61.5	57.5	4.1			
Q4-FY2019/20	\$60.9	\$62.8	(\$1.9)			
Total YTD 2019/20	\$278.1	\$267.8	\$10.3			



Q1-FY2020/21	\$75.1	\$69.3	\$5.8
QIIIZOZO/ZI	Ψ/J.±	703.3	γ3.0

- Q1 Revenues were \$5.8 million higher than Budget:
 - Load was approximately 10.4% above conservative Budget
 - All major rate classes above budget
- Q2 Revenues expected to be significantly above Budget due to delay of PCIA implementation to January as compared to October 1 expectation. However, Q3 and Q4 are not expected to be above Budgeted level.

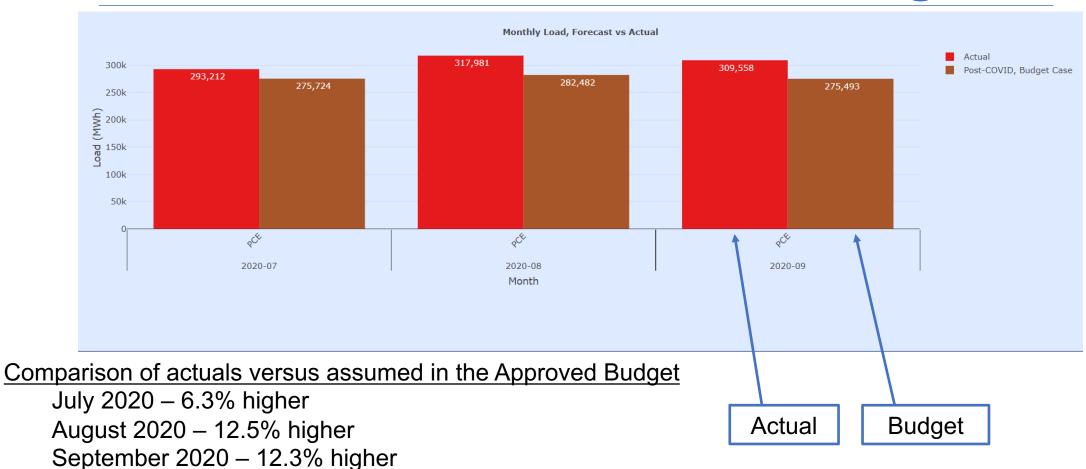
Revenue – Monthly Trend

Revenue (Last 13 months)

September-20

Month	Revenue Comparison vs Budget						
MOITTI	Actual	Budget	Var Fav/(Unf)				
Sep-19	\$28.2	\$26.9	\$1.2				
Oct-19	\$27.6	\$27.6	(\$0.0)				
Nov-19	\$18.9	\$16.2	\$2.7				
Dec-19	\$23.9	\$21.5	\$2.4				
Jan-20	\$22.0	\$19.6	\$2.4				
Feb-20	\$19.2	\$18.2	\$1.0				
Mar-20	\$20.3	\$19.6	\$0.6				
Apr-20	\$15.3	\$17.2	(\$1.9)				
May-20	\$22.5	\$20.4	\$2.1				
Jun-20	\$23.1	\$25.1	(\$2.1)				
1 1 20	624.0	¢22.0	64.4				
Jul-20	\$24.0	\$22.9	\$1.1				
Aug-20	\$26.2	\$23.4	\$2.8				
Sep-20	\$24.9	\$23.0	\$1.9				

Electrical Load – Actual vs. Budget



Cost of Energy – Quarterly Trend

Cost of Energy by Quarter as of

September-20

Quarter	COE Comparison vs Budget						COE Comparison vs Budget				
Quarter	Actual	Budget	Var Fav/(Unf)								
Q1-FY2019/20	54.7	56.6	1.8								
Q2-FY2019/20	48.3	54.0	5.7								
Q3-FY2019/20	56.7	56.9	0.2								
Q4-FY2019/20	\$56.2	\$49.0	(7.2)								
Total YTD 2019/20	\$216.1	\$216.5	\$0.5								



Q1-FY2020/21	\$66.7	\$55.3	(\$11.4)
	7 0 0 0	7 0 0 0	17

- Q1 energy costs were \$11.4 million above Budget
 - Load was 10% above a conservative Budget for Q1
 - Significant heat waves in August and September
 - Significant smoke periods contributed to low solar production

Cost of Energy – Monthly Trend

Cost of Energy (Last 13 months)

September-20

Month	COE Comparison vs Budget					
IVIOTILII	Actual	Budget	Var Fav/(Unf)			
Sep-19	\$19.3	\$19.0	(\$0.3)			
Oct-19	\$16.8	\$18.2	\$1.3			
Nov-19	\$14.0	\$17.1	\$3.1			
Dec-19	\$17.5	\$18.8	\$1.3			
Jan-20	\$17.9	\$20.3	\$2.4			
Feb-20	\$20.1	\$18.3	(\$1.8)			
Mar-20	\$18.8	\$18.3	(\$0.5)			
Apr-20	\$15.8	\$16.0	\$0.2			
May-20	\$16.3	\$16.0	(\$0.3)			
Jun-20	\$24.2	\$17.0	(\$7.2)			
	4	4	(4.0)			
Jul-20	\$19.3	\$17.6	(\$1.8)			
Aug-20	\$24.9	\$19.1	(\$5.8)			
Sep-20	\$22.5	\$18.7	(\$3.9)			



- Load was 10% above conservative Budget
- Significant heat waves in August and September
- Significant smoke periods contributed to low solar production



FY2020-21, Q1 Cost of Energy Variance

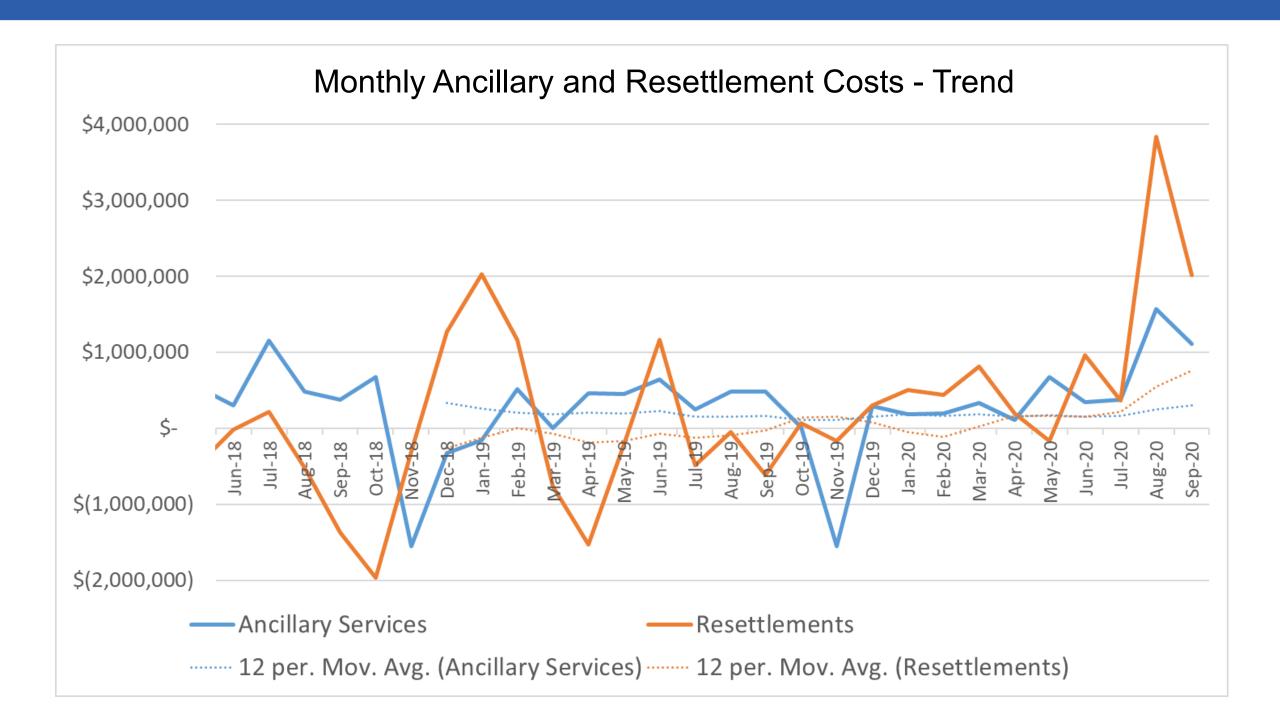
	Quarter 1 ending September 2020					
	С	urrent Quarter	•			
	Actual	Budget	Var Fav/(Unf)			
Cost of energy	66,741,390	55,321,854	(11,419,536)			
50110 · CAISO Charges (Admin)	181,332	-	(181,332)			
50111 · CAISO Charges (Ancillary Svcs)	3,053,882	750,000	(2,303,882)			
50114 · CAISO (Credit for Hedges)	(31,568,088)	(32,265,304)	(697,216)			
50116 · Resettlements	6,228,401	750,000	(5,478,401)			
50117 · DA Energy (DLAP)	38,127,884	38,650,118	522,234			
50120 · Capacity purchases	15.175.716	11.196.866	(3.978.850)			
50130 · Credits for PPA	(6,398,608)	(11,998,675)	(5,600,066)			
50131 · PPA Energy Purchases	8,353,875	10,462,870	2,108,995			
50132 · Hedge Energy Purchases	30,946,923	30,946,923	0			
50160 · RECs and Carbon Free exp	5,156,470	5,079,912	(76,558)			
50190 · Resale of Resource Adequacy	(4,220,870)	-	4,220,870			
Forecasting and scheduling	319,958	359,898	39,940			
NEM Expense	1,384,515	1,389,245	4,730			

FY2020-21, Q1 Cost of Energy Variance Summary

- 1. CAISO Ancillary Services \$2.3 million above Budget
- 2. CAISO Resettlements \$5.5 million above Budget
- 3. Net PPA Impact \$3.5 million worse than Budget
 - PPA Credits (Revenue from PPA production) \$5.6 million below Budget
 - PPA Purchases \$2.1 million less than Budget

4. Hedges

a) High prices in August and September were mitigated somewhat by hedge contracts



FY2020-21, Q1 Ancillary Services Costs

- \$2.3 million above Budget
 - Costs for Ancillary Services are based on PCE'S percent load share of CAISO load
 - CAISO incurred very high ancillary costs during the heat waves:
 - August 13-21 and
 - September 4-8

FY2020-21, Q1 Resettlement Costs

- \$2.3 million above Budget
 - Resettlement Costs mostly related to PCE's real-time load costs
 - High real-time load costs during the heat waves due to forecast error and high prices
 - Forecasting this summer was particularly challenging due to:
 - COVID-19 effects, and
 - Record-breaking heat waves
 - Forecast errors related to:
 - Temperature forecasts, and
 - Load forecast

Budget vs. Actual – Ancillary/Resettlement Costs

Expense	Calendar Year 2019 Average per Month	July 2020			Total Q1
Ancillary Services					
Budget		\$250,000	\$250,000	\$250,000	\$750,000
Actual	\$156,255	\$376,442	\$1,563,737	\$1,113,703	\$3,053,882
Resettlements					
Budget		\$250,000	\$250,000	\$250,000	\$750,000
Actual	\$74,167	\$368,381	\$3,838,387	\$2,014,514	\$6,228,401

FY2020-21, Q1 PPA Net Revenues/Costs

Net PPA Revenues/Costs were \$3.5 million negative as compared to Budget

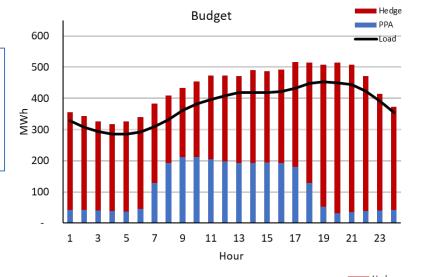
- PPA Revenues (credits) were \$5.6 million lower than Budgeted
 - Weighted Average Market prices significantly lower than expected
 - PPA energy production yielded prices that were ~30% lower than Budget
 - Despite high prices during peak periods
- PPA Costs were \$2.1 million lower than Budgeted
 - Power generation 18% lower than expected
 - Smoke reduced expected solar output
 - Wind projects also under-generated relative to Budget
 - New budgeted wind project not yet online

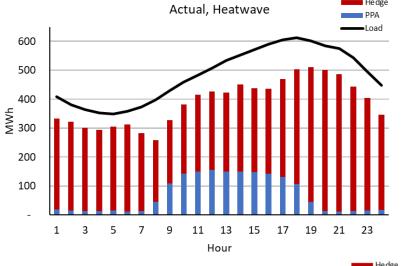
FY2020-21, Q1 Hedge Contracts

- Hedge contracts were put in place prior to COVID-19 Pandemic
 - Energy use was lower than expected in Spring/Early Summer
 - Had been over-hedged from April through July
 - Resulted in approximately \$2.7 million per month negative impact (i.e. cost of hedge energy as compared to credit for energy purchased)
 - July was especially impacted as prices were significantly lower than expected
- Hedge contracts were positive in August and September
 - Fixed hedge contract costs were less than the value received as prices were much higher (our hedges cover the higher priced hours of the day)
 - Benefit of \$4.1 million over the 2-month period
 - Mitigated some of the significant effects of the extreme weather events
- However, actual load was higher than the Hedge/PPA position
 - Resulted in unexpected open position at significantly higher prices

Open Position (July - September 2020)

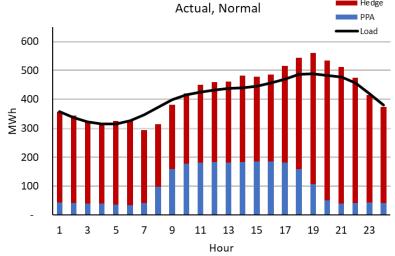
Budget: we expected to be over-hedged compared to low budgeted use

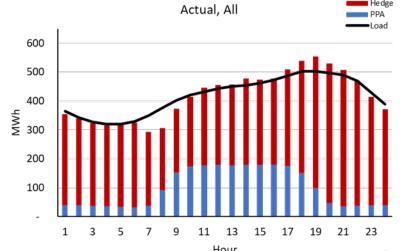




During
Heatwaves:
Significant,
concentrated
demand for highcost purchases.
Under hedged in
all hours of the
heatwave

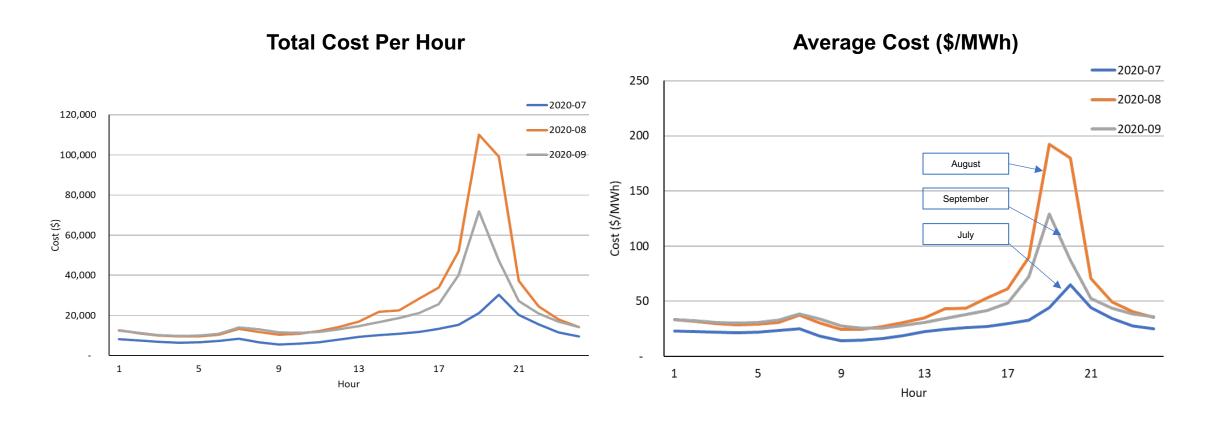
Non-Heatwave periods (i.e. "Normal periods"): Hedge/PPA contracts were close to load





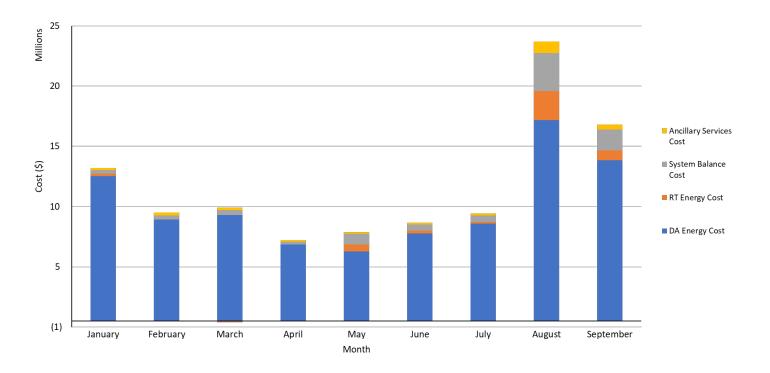
Total/Combined: Hedge/PPA contracts were close to load

Cost Shape Per Hour – Q1



Load Cost from CAISO – 2020 Monthly Trend

- Day-Ahead Energy Cost: Cost of buying energy in the DA market
- Real-Time Energy / Resettlement Cost: Cost of buying energy in the RT market
- System Balance Cost: Costs associated with RT operation of the power grid
- Ancillary Services Cost: Costs related to PCE's share of ancillary obligations



During August, cost was 152% higher than July (\$13.4 million) while Load was 12.6% higher

Change in Net Position (Year-to-date)

Change in Net Position - YTD as of

September-20

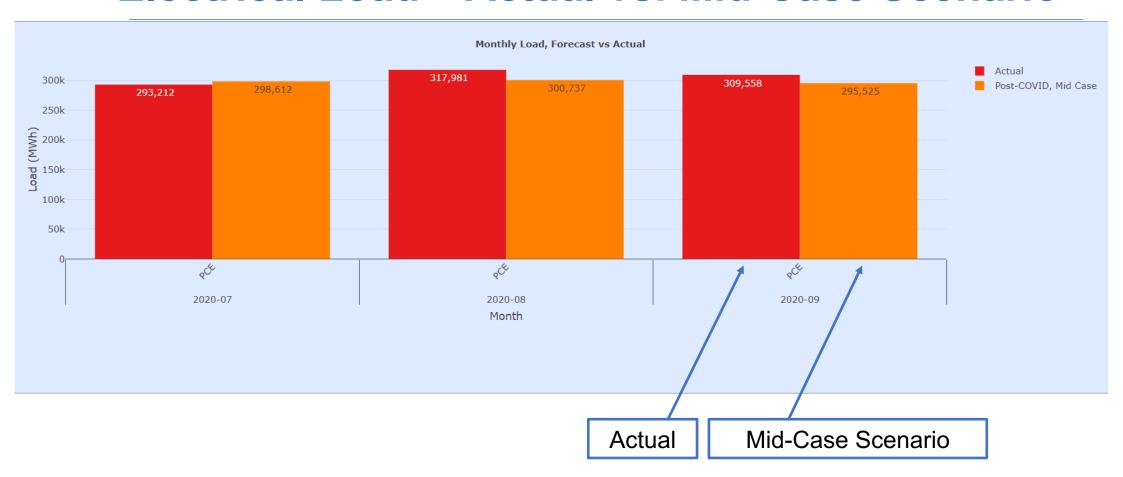
Accounts	Yea	Year-to-date vs Budget						
Accounts	Actual	Budget	Var Fav/(Unf)					
Revenues	\$75.1	\$69.3	\$5.8					
Cost of Energy	66.7	55.3	(11.4)					
Other Opex	4.7	6.5	1.8					
Non-Opex/(Income)	(0.3)	(0.4)	(0.1)					
Net Position	\$3.9	\$7.8	(\$3.9)					

- Higher revenues than budgeted higher load than conservative budget
- Energy Costs higher than budget Unusual and extended heat waves
- Lower expenses than budgeted across multiple areas most are timing-related and are still expected, although later
- Non-Operating Income lower than planned due to low investment interest income environment

Full-Year 2020-2021 Forecast – Assumptions

- PG&E Generation rates
 - Decrease of 7-8% on January 1, 2021
 - Not yet approved by CPUC
- PCIA
 - Trigger implemented on January 1, 2021
 - Additional \$0.005 on January 1, 2021
 - Still in discussion/negotiation at CPUC
- Load Forecast
 - Mid-case Scenario 4.7% higher than Budgeted level for remainder of year
- Energy Prices
 - Spring 2020 case lower prices in FY2020-2021 than Budgeted
- Other Expenses
 - Too early in the year to forecast. Forecast kept at Budget for now. Based on historical trends, expenses like to be lower than Budget

Electrical Load – Actual vs. Mid-Case Scenario



Full-Year FY2020-2021 Forecast

FY 2020-2021 Budget & Forecast	FY 2021	FY 2021	FY 2021	Variance	Variance
	Approved Budget	YTD Actual through September 2020	Forecasted Full Year FY2020-2021	Forecast \$ vs. FY20/21 Budget Fav/(Unf)	Forecast % vs. FY20/21 Budget Fav/(Unf)
OPERATING REVENUES					
Electricity Sales, net	213,552,721	74,403,172	221,060,130	7,507,409	3.5%
ECO100 Premium	2,150,775	680,688	1,954,692	(196,083)	-9.1%
Total Operating Revenues	215,703,496	75,083,861	223,014,822	7,311,325	3.4%
OPERATING EXPENSES					
Cost of electricity	197,445,054	66,741,390	209,175,866	(11,730,812)	-5.9%
Personnel	6,236,981	1,355,978	6,236,981	-	0.0%
Data Manager	3,420,000	845,320	3,420,000	-	0.0%
Service Fees - PG&E	1,260,000	313,356	1,260,000	-	0.0%
Professional Services	3,068,340	840,662	3,068,340	-	0.0%
Legal	1,708,230	374,211	1,708,230	-	0.0%
Communications and Outreach	2,873,350	222,819	2,873,350	-	0.0%
General and Administrative	1,947,282	391,876	1,947,282	-	0.0%
Community Energy Programs	7,550,000	303,255	7,550,000	-	0.0%
Depreciation	133,216	24,327	133,216	-	0.0%
Total Operating Expenses	225,642,453	71,413,193	237,373,265	(11,730,812)	-5.2%
Operating Income/(Loss)	(9,938,957)	3,670,668	(14,358,443)	(4,419,486)	-44.5%
Total Non-operating Income/(Expense)	1,408,000	8,158,707	1,329,526	(78,474)	-5.6%
CHANGE IN NET POSITION	(8,530,957)	11,829,375	(13,028,918)	(4,497,961)	-52.7%
CHANGE IN NET POSITION					
Net Position at the beginning of period	195,458,248	189,071,732	189,071,732	(6,386,517)	
Inc/(Dec) in Net Position	(8,530,957)	3,944,194	(13,028,918)	(4,497,961)	
Net Position at the end of period	186,927,291	193,015,925	176,042,814	(10,884,478)	
Approx. Cash & Cash Equivalents	186,646,421				

FY2020-21 Forecast:

- Revenues are expected to be \$7.3 million above Budget
 - PCIA higher
 - PG&E rates lower
 - Offset by higher load
- Expenses are expected to be \$11.7 million above Budget
 - Energy costs in Q1
 - Other costs equal to Budget for now – may be cost savings
- Change in Net Position
 expected to be negative
 \$13.0 million \$4.5 million
 worse than Budget

Cash and Investment Summary – Quarterly Trend

	Jun-18		Jun-19		Jun-20	Sep-20
Investment Account - USBank (FRB)						
Asset Summary						
Cash & Equivalents	\$ 20,019,851	\$	4,507,825	\$	51,415,996	\$ 53,759,125
Fixed Income	\$ 30,105,348	\$	90,743,561	\$	30,774,879	\$ 36,030,027
Accrued Income	\$ -	\$	-	\$	200,772	\$ 151,540
Ending Balance	\$ 50,125,199	\$	95,251,385	\$	82,391,647	\$ 89,940,692
Investment Account - USBank (PFM)						
Asset Summary						
Cash & Equivalents				\$	7,521,367	\$ 288,525
Fixed Income				\$	74,568,407	\$ 89,580,660
Accrued Income				\$	345,398	\$ 280,596
Ending Balance	\$ -	\$	-	\$	82,435,173	\$ 90,149,781
Investment Account - USBank (Combined PFM/FRB)						
Asset Summary						
Cash & Equivalents	\$ 20,019,851	\$	4,507,825	\$	58,937,363	\$ 54,047,650
Fixed Income	\$ 30,105,348	\$	90,743,561	\$	105,343,286	\$ 125,610,688
Accrued Income				\$	546,170	\$ 432,135
Ending Balance	\$ 50,125,199	\$	95,251,385	\$	164,826,819	\$ 180,090,473
Other Accounts (Unrestricted)						
Unrestricted - M&T LockBox						
Unrestricted - Wilmington LockBox	\$ 5,376,290	\$	5,632,155	\$	5,030,087	\$ 5,838,019
Operating Account - First Republic	\$ 2,413,747	\$	3,299,345	\$	5,834,142	\$ 19,406,849
Savings Account - First Republic	\$ 5,995,341	\$	9,885,949	\$	2,484,545	\$ (24,890,219)
Other Accounts	\$ 278,835	\$	573	\$	-	\$ 8,848,682
Subtotal Unrestricted (non-Investment accounts)	\$ 14,064,213	\$	18,818,022	\$	13,348,775	\$ 9,203,330
Other Accounts (Restricted)						
Restricted Cash - Wilmington LockBox	\$ 2,500,000	\$	1,500,000	\$	1,000,000	\$ 1,000,000
Restricted Cash - First Republic	\$ -	\$	11,665,799	\$	31,386,560	\$ 31,386,560
Subtotal Restricted (non-Investment accounts)	\$ 2,500,000	\$	13,165,799	\$	32,386,560	\$ 32,386,560
Total Cash	\$ 66,689,412	\$	127,235,206	\$	210,562,154	\$ 221,680,363
Unrestricted Cash (incl Funds Restricted for Programs)	\$ 64,189,412	Ś	114,069,407	Ś	178,175,594	\$ 189,293,803

Program Commitments and Reserves – Page 1 of 2

as of September 30, 2020									
Programs Approved by Board	Program Amount Approved by Board	Board Approval Date	Program Adjustment October 2020	Contract Amount Approved by Board	Other Expected Contract or Spending	Term	Already Spent as of June 30, 2020	Estimated Spending in Current FY (prior to June 30, 2021)	Future Fiscal Year Spending for Alread Approved Program (FY22-24)
Community Energy Programs									
EV Infrastructure	16,000,000	12/20/18			-	4 years	146,000	5,100,000	10,754,00
Contract - ClearResult		08/22/19		2,000,000			146,000	500,000	
Contract - Center for Sustainable Energy		10/24/19		850,000					
Customer Incentives provided through Center for Sustainable End	ergy				7,150,000			4,000,000	
Customer Incentives (other)					4,000,000				
Workforce Development					1,000,000			100,000	
Other Spending*					1,000,000			500,000	
New EV Incentives	1,500,000	04/27/19	(480,000)			3 years	220,000	800,000	-
Low Income Used EV - Contract with Peninsula Family Services	500,000	01/24/19	(200,000)			2 years	220,000	80,000	-
Ride & Drive EV Marketing - Contract with Reach Strategies	750,000	02/28/19	(200,000)			3 years	215,000	50,000	285,00
Ride Hailing Electrification - Contract with FlexDrive	500,000	03/26/20				2 years		100,000	400,00
E-Bikes	300,000	07/23/20				3 years		60,000	240,00
New Funds for EV Programs	3,820,000	10/22/20				3 years			3,820,00
Curbside & Low Power Pilot in MUD	1,000,000	06/29/18			-	3 years	100,000	350,000	550,00
Contract - Energy Solutions (MUD - Low Power Pilot)		03/28/19		400,000			100,000	250,000	
Curbside Pilot					600,000			100,000	
Existing Buildings	6,100,000	05/28/20			-	4 years	-	750,000	5,350,00
Contract - ClearResult		06/25/20		250,000				50,000	
Customer-direct incentives (originally part of ClearResult contract	t)	06/25/20		2,750,000				200,000	
Other Spending*					3,100,000			500,000	
Reach Codes & Technical Assistance	250,000	01/23/20			-	2 years		60,000	190,00
Contract - TRC		01/23/20		450,000				60,000	
Cost Sharing Contract -SVCE		01/23/20		(200,000)					
Community Energy Programs Authorized Subtotal	30,720,000		(880,000)				1,147,000	7,350,000	21,589,00

Program Commitments and Reserves – Page 2 of 2

of September 30, 2020									
ograms Approved by Board	Program Amount Approved by Board	Board Approval Date	Program Adjustment October 2020	Contract Amount Approved by Board	Other Expected Contract or Spending	Term	Already Spent as of June 30, 2020	Estimated Spending in Current FY (prior to June 30, 2021)	Future Fiscal Year Spending for Already Approved Programs (FY22-24)
ther Programs									
Resilience	10,000,000	01/23/20			-	3 years	20,000	1,281,987	8,698,013
Power On Peninsula - Medical									
Portable Battery Authorization (Hassett) - 2 BOD authorization	ns	07/23/20		750,000			-	683,237	-
Power On Peninsula - Residential/Commercial									
Program Admin Contract - TerraVerde		06/25/20		220,000			20,000	140,000	
Contract - Sunrun (10 year Agreement) - Residential		06/25/20		474,000					
Load Modification Agreement - Contractor TBD - Commercial		TBD			460,800				
Other Spending*					8,095,200			458,750	
Building Electrification Awareness	400,000	01/23/20			-	3 years	-	150,000	250,000
Contract - Gelfand		07/23/20		300,000				100,000	
Other Spending*					100,000			50,000	
Power Resources & Marketing Authorized Subtotal	10,400,000						20,000	1,431,987	8,948,013
Total Programs Authorized Subtotal	41,120,000						1,167,000	8,781,987	30,537,013

²⁷

Cash Reserves – Days Cash on Hand

	Actual September 30, 2020	Forecast June 30, 2021
Total Cash/Investments Balance	\$221,680,363	\$177,938,886
Restricted by Term/Covenant	5,618,194	5,118,194
Held temporally for Wright Solar	26,768,366	
Unrestricted Cash per Financial Statements	\$189,293,803	\$172,820,692
Restricted for Programs (spending in subsequent fiscal years)	30,537,013	30,537,013
Unrestricted Cash (per Approved Reserve Policy)	\$158,756,790	\$142,283,679
Days Cash on Hand (per Approved Reserve Policy)	244	219
Approved Reserve Policy (Days Cash on Hand)	180	180
Unrestricted Operating Reserve Requirement (180 Days)	117,060,788	117,060,788
nrestricted Cash in Excess of Current Reserve Policy	\$41,696,002	\$25,222,891

Projected to be 233 at year-end on 9/26/20
Board Meeting. Changes since include significant energy costs in Q1 and revised Revenue forecast

Unrestricted Cash per Financial Statements